SMC: Continuing to pursue worldwide customer satisfaction and support automation with the latest pneumatic technologies

The 21st century—with increased globalization and the rapid evolution of information technology—has seen great changes in the way business is conducted. In these quickly developing, ever-changing times, customer satisfaction can only be achieved with a clear understanding of customer goals and objectives. This is the reason for SMC’s dedication to building an organization that listens carefully to customers and responds quickly and specifically to their needs. SMC has established a wide-spread global network of locations in all major countries in the Americas, Europe, Asia, and Oceania as well as in emerging countries, showing our active commitment to the world market. SMC supports this global network with a stable supply chain of products, advanced technical services, and a solid communication network. It is our number one goal to meet the needs and expectations of all our customers.
We are proud to offer a vast array of products that satisfy the needs of a wide range of applications. Our unique production system allows us to quickly deliver high-quality products at competitive prices, and by maximizing our local production capabilities, a stable supply of product is guaranteed.

Our product line offers 12,000 basic models with over 700,000 variations. With both domestic and overseas production facilities, we are able to provide a stable supply of products to customers around the world.

We have over 1,500 engineers spread out over numerous technical centers in Japan, the U.S., Europe, and China.

Quick, clear, and detailed responses to customer requests are communicated through our sales group. And with ongoing information exchange between our technical centers, our engineers are constantly working together to find new industry trends that may lead to product improvement.

With 500 sales offices in 83 countries and regions worldwide, our sales force of over 8,300 maintains close communication with our customers.

It is by establishing a strong base in each country and region with a large experienced sales force that SMC is able to provide the best possible service in the industry. Maintaining close communication with our customers throughout the world ensures our engineering teams and our products stay at the leading edge of the industry.
Pneumatics: Contributing to the automation of nearly every industry

The stage is set for the endless possibilities that pneumatic control technologies have to offer.

The development of sophisticated automation in the industrial world has sparked a rapid growth in the use of pneumatic components in other industries. Pneumatic components are no longer only a mainstay of core industries such as the automotive, electronics, and machinery industries; they are now being used in a growing number of other industrial fields as well. As the demand for high-technology applications continues to grow at lightning speed, pneumatics has become an indispensable part of high-tech industries such as information technology. In addition, pneumatic components are starting to play an increasingly important role in the automation of the medical industry, nursing care, and other consumer applications. There appears to be no end in sight for the future of pneumatics.

Domestic Sales Composition by Industrial Sector (Japan)

- Other
- Medical
- Food
- Machine tool
- Automotive
- Semiconductor
- (Non-semiconductor) Electronics
- Air Shoot Pitching Machine/TOPGUN
- Tofu Production Equipment
- Automated Hematology Analyzer
- Bottle Filler
The development of sophisticated automation in the industrial world has sparked a rapid growth in the use of pneumatic components in other industries. Pneumatic components are no longer only a mainstay of core industries such as the automotive, electronics, and machinery industries; they are now being used in a growing number of other industrial fields as well. As the demand for high-technology applications continues to grow at lightning speed, pneumatics has become an indispensable part of high-tech industries such as information technology. In addition, pneumatic components are starting to play an increasingly important role in the automation of the medical industry, nursing care, and other consumer applications. There appears to be no end in sight for the future of pneumatics.

Domestic Sales Composition by Industrial Sector (Japan)

- Automatic Rice Sorter
- IC Test Handler
- ESL Paper Pack Filling Machine
- Thermo Former
- Electronic Parts Mounting Equipment
- IC Test System
- Coater/Developer
- Air Jet Loom
- Tofu Production Equipment
- Bottle Filler
- Automobile Assembly Lines
- Automated Hematology Analyzer
- Top Gun
12,000 basic models and 700,000 variations: A wide range of product variations to accommodate various applications

A complete lineup of pneumatic control systems

As a general supplier of pneumatic components, SMC is able to provide a complete system of product suitable to a variety of applications. Our broad range of product variations available for each system component is what allows SMC to offer a pneumatic system that is capable of specifically meeting the diverse needs of our customers.

Compressor

Air Preparation Equipment

Air Dryers, Mist Separators
These components provide clean, dry air through dehumidification and filtration.

Air Line Equipment

Air Filters, Regulators, Lubricators
These components remove foreign particles from compressed air, provide pressure control, or supply lubrication.

Directional Control Valves

Solenoid Valves
These components control cylinders and other actuators by directing the flow of the compressed air.

Actuators

Air Cylinders, Rotary Actuators, Air Grippers
These components use the compressed air switched by directional control valves to create force for linear action, rotary action, and gripping.
SMC products are no longer only for use in conventional pneumatic control systems. We are continually expanding our product lineup to cover peripheral markets as well. SMC products have always been developed to satisfy unique requirements, and our commitment to customer satisfaction is the driving force behind our pursuit of developing products for new markets.

Detection Switches
Switches that monitor various fluids, such as air or water, to control pressure and/or flow rates

Temperature Control Equipment
Temperature control equipment that allows for precise temperature control in thermo-chillers with refrigeration technology and thermo-cons with thermo-electric device technology

Electric Actuators
Electric actuators that use a variety of controllers and motors to provide highly accurate multi-point positioning and shockless transport

Vacuum Equipment
Vacuum equipment that generates a vacuum state by supplying compressed air for work-piece adsorption and transfer applications

High Vacuum Equipment
High vacuum valves that are used for semiconductor manufacturing equipment

Chemical Liquid Valves
Air operated chemical liquid valves that are compatible with acid, alkali, and super-pure water, which are required for the production of semiconductors in high-purity environments
Pneumatic control is entering a new era of high technology. This is demonstrated by its merging with the rapidly growing field of information technology, its expanding into the life science field, and its increasing role in environmental responsiveness and energy saving. SMC is responding to pneumatics’ growing role by making improvements in performance, quality, and durability as well as by incorporating themes of high-performance, multi-functionality, miniaturization, and new materials. It is by pursuing research and development in multiple fields that we are able to produce a constant flow of new products.

In addition, by considering international standards from the inception stage, we are able to create products that can be applied worldwide. Our highly qualified engineering staff, comprised of 1,500 specialists from a great number of fields, is ready to provide our customers with prompt and detailed solutions to their specific problems.
By researching electronic control technologies and developing products for fields such as the semiconductor industry, SMC’s research and development division is always ready to adapt products to the changing times. Thanks to our product development facilities, we are also able to provide our customers with an extensive variety of experimental equipment for cooperative research.
SMC’s global engineering network: Featuring technical centers in the U.S., Europe, China, and Japan

Following the basic concept of developing products from the customer’s standpoint, SMC dedicates a great deal of staff and financial resources to research and development. This is undertaken to promote research on basic technology with future potential and to produce products that meet the needs of the marketplace in a timely manner. To provide speedy solutions to all our customers’ problems, technical centers have been established in the U.S., Europe, and China, creating a powerful global engineering network with Japan as its nucleus. All of our technical centers keep in close contact, constantly exchanging information in order to quickly respond to local demands and offer the same standard of technical service quality throughout the world.

The Japan Technical Center has been expanded, moving to a new twin-tower building from where it will oversee worldwide technical development.

JTC (Japan Technical Center)
Japan
The JTC is staffed with 1,100 employees and is the center of SMC research and development. It produces new products for the global market based on customers’ current and future needs.

CTC (China Technical Center)
China
The CTC’s 120 employees are reinforcing the system through product development and technical services in order to quickly respond to the Chinese market’s wide range of needs and requirements.
The UTC is enhancing engineering capabilities in order to more quickly respond to the needs of the North American market through product development and technical services. At present, there are approximately 140 employees tasked with dealing with the various needs of customers in the region.

**UTC (U.S. Technical Center)**
**United States of America**

The UTC is enhancing engineering capabilities in order to more quickly respond to the needs of the North American market through product development and technical services. At present, there are approximately 140 employees tasked with dealing with the various needs of customers in the region.

**ETC (European Technical Centre)**
**United Kingdom**

The ETC was established in the existing SMC UK factory site in Milton Keynes. Here, approximately 60 experienced staff members from a number of SMC European subsidiaries work together to handle projects from their respective countries. This has enabled improved communication, faster and more accurate information exchange, and a higher level of customer satisfaction in the region.

**GTC (German Technical Centre)**
**Germany**

Situated in Germany, the industrial center of Europe, the GTC and its 80 employees develop products and provide technical services by quickly responding to the needs of the region’s customers.
SMC’s Integrated Production System

- Dies
- Casting
- Forging
- Machining
- Plastics Molding

SMC’s unique production system:
Bringing you high-quality, low-cost products with short lead times.

SMC products reflect the market trend of greater diversification with 12,000 basic models and over 700,000 available variations. This is made possible by an integrated production system that includes casting, machining, surface treatment, coating, assembly, and inspection, all of which are performed in SMC’s factories in order to quickly supply high-quality, reasonably-priced products to our customers. Furthermore, we use a unique production control system in which instructions for all production operations are performed automatically based on the information from the order received. As a result, SMC can provide products with short lead times.
SMC’s unique production system: Bringing you high-quality, low-cost products with short lead times

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A global production network providing the world with a stable and continuous supply of high-quality products

SMC provides products to world markets from six domestic production facilities, including our Soka (Saitama Pref.) and Tsukuba (Ibaraki Pref.) factories, as well as from other key overseas production facilities in China, Singapore, and India. Additionally, in order to respond quickly and flexibly to the demands of local markets outside of Japan, overseas production facilities have been established in SMC subsidiaries around the world.

1 Domestic Production Facilities (Japan)

- Soka Factory (Saitama Pref.)
- Kamaishi Factory (Iwate Pref.)
- Tsukuba Factory (Ibaraki Pref.)
- Tono Factory (Iwate Pref.)
- Shimotsuma Factory (Ibaraki Pref.)
- Yamatsuri Factory (Fukushima Pref.)
- Distribution Center (Ibaraki Pref.)

Overseas Local Production Facilities

- China (Guangzhou)
- Hong Kong
- Malaysia
- New Zealand
- Philippines
- Singapore
- Taiwan
- Thailand
- Vietnam
- United States of America
- Mexico
- Brazil
- Argentina
- Chile
- United Kingdom
- Russia
- Czech Republic
- Italy
- Germany
- France
- South Africa
- Spain
- Sweden
- Switzerland
- Turkey
- Austria
- Finland
- France
- South Africa
- Spain
- Sweden
- Switzerland
- Turkey
- Germany
- Mexico
- Argentina
- Chile
- United Kingdom
- Brazil
- Americas
- Europe and Africa
- Asia and Oceania

Global production network providing the world with a stable and continuous supply of high-quality products.
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One-to-one communication facilitated through a highly extensive network sharply focusing on SMC customers and an experienced sales support organization

In order to satisfy each individual customer, SMC believes it is essential to promote sales activities that emphasize personal contact. The function of our sales staff is not simply to take the customers’ orders but to accurately gauge the customers’ needs and desires. They play an important role in the development of new products and services by providing vital feedback to the technical and production departments. For this reason, we invest a great deal in our support network and sales organization with the aim of developing closer relationships with our customers and becoming more familiar with their needs. SMC’s sales force of 1,200 in Japan and 7,100 internationally is continually striving to cultivate closer communication with our customers.

SMC’s extensive domestic sales network
54 branch offices and 94 distributors with 591 offices

- **Sendai Sales Office**: Sendai, Sapporo, Kitakami, Yamagata, Koriyama
- **Omiya Sales Office**: Omiya, Soka, Kawagoe, Ibaraki, Utsunomiya, Ota, Nagaoaka
- **Kofu Sales Office**: Kofu, Nagano, Suwa
- **Tokyo Sales Office**: Tokyo, Minami-tokyo, Nishi-tokyo, Chiba
- **Atsugi Sales Office**: Atsugi, Yokohama
- **Hamamatsu Sales Office**: Hamamatsu, Shizuoka, Numazu
- **Toyota Sales Office**: Toyota, Handa, Toyohashi
- **Nagoya Sales Office**: Nagoya, Yokkaichi, Komaki
SMC has set up showrooms and other facilities in many different locations to promote the exchange of information with customers. Information is offered and suggestions are made through various presentations, training seminars, exhibitions, and other means. In order to maintain strong, close relationships with people and geographic regions, we aim to engage in high-quality sales activities that achieve more than just selling products.

**A wide range of information in a variety of different settings**

- **International Fluid Power Exhibition**
- **Pack Expo**
- **Mechanical Components & Materials Technology Expo**
- **Demonstration Van**
- **SMC’s extensive domestic sales network**
  - 54 branch offices and 94 distributors with 591 offices
- **TAMAGO Exhibition of New Products**
- **Showroom “Alpha”**
  - **Showroom (Japan Technical Center)**
  - **Seminar**
- **http://www.smcworld.com**
- **SMC’s website**

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**Sendai, Sapporo, Kitakami, Yamagata, Koriyama**
- **Sendai Sales Office**
- **1**

**Hamamatsu, Shizuoka, Numazu**
- **Hamamatsu Sales Office**
- **6**

**Atsugi, Yokohama**
- **Atsugi Sales Office**
- **5**

**Okayama, Sanin, Takamatsu, Matsuyama**
- **Okayama Sales Office**
- **12**

**Kyoto, Fukuchiyama, Shiga, Nara**
- **Kyoto Sales Office**
- **10**

**Fukuoka, Kita-kyushu, Oita, Kumamoto, Minami-kyushu**
- **Fukuoka Sales Office**
- **14**

**Kofu, Nagano, Suwa**
- **Kofu Sales Office**
- **3**

**Kanazawa, Toyama, Fukui**
- **Kanazawa Sales Office**
- **9**

**Nagoya, Yokkaichi, Komaki**
- **Nagoya Sales Office**
- **8**

**Osaka, Minami-osaka, Kadoma, Kobe, Himeji**
- **Osaka Sales Office**
- **11**

**Hiroshima, Fukuyama, Yamaguchi**
- **Hiroshima Sales Office**
- **13**

**Toyota, Handa, Toyohashi**
- **Toyota Sales Office**
- **7**

**Omiya, Soka, Kawagoe, Ibaraki, Utsunomiya, Ota, Nagaoka**
- **Omiya Sales Office**
- **2**

**Tokyo, Minami-tokyo, Nishi-tokyo, Chiba**
- **Tokyo Sales Office**
- **4**

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SMC achieved a 30% global market share thanks to the support of local subsidiaries in 57 countries and regions worldwide

Starting with Australia in 1967, SMC has continued to move quickly into the international marketplace, steadily establishing local subsidiaries and distributors in 500 locations in 83 countries and regions around the world. With the expansion of our international network, we have earned a solid reputation as a reliable international brand with a global market share surpassing 30%. We will continue to view the world as a single market and further develop our sales organization in order to provide complete customer satisfaction.

SMC Services in The Americas

The Americas Zone supports the needs of the regions’ customers with more than 80 sales branches, 5 local production facilities, and over 2,000 employees. With this network, SMC is able to provide customer support for specials and application assistance as well as locally produced products. We also offer pneumatics education assistance through the use of training kits and other materials. SMC cooperates closely with a number of other Japanese companies operating in America to responsibly provide as many services as possible.

* The names of countries are alphabetically indexed.
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SMC Services in The Americas

- Overseas Subsidiary
- Sales Branch
- Distributor
- Distribution Center
- Warehouse

SMC achieved a 30% global market share thanks to the support of local subsidiaries in 57 countries and regions worldwide.
SMC Services in Europe and Africa

SMC products and services are available in 46 countries throughout Europe and Africa. This extensive sales network allows us to provide top-notch customer service while our production facility in the Czech Republic, our European Central Warehouse (ECW), and local subsidiaries that manufacture simple special-order products allow us to meet the demands of all of our customers in Europe. We also have a combined total of approximately 160 engineers from various countries, including Japan, stationed at our European Technical Centre (ETC) in the UK and our German Technical Centre (GTC) in Germany working diligently on customers’ projects. Communication within the centers is conducted smoothly in not only English but also other languages, thereby building solid business partnerships across Europe and Africa.
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- Austria
- Belgium
- Bulgaria
- Croatia
- Czech Republic
- Denmark
- Estonia
- Finland
- France
- Germany
- Hungary
- Ireland
- Italy
- Kazakhstan
- Latvia
- Lithuania
- Netherlands
- Norway
- Poland
- Romania
- Russia
- Serbia
- Slovakia
- Slovenia
- South Africa
- Spain
- Sweden
- Switzerland
- Turkey
- United Kingdom

Greece (Under the jurisdiction of Italy)
Morocco (Under the jurisdiction of France)
Portugal (Under the jurisdiction of Spain)

* The names of countries are alphabetically indexed.
SMC Services in Asia and Oceania

SMC’s Asia and Oceania service network includes 15 local subsidiaries, 14 production facilities, more than 220 sales offices, and approximately 8,000 staff members, covering 26 countries and regions such as Korea, India, the ASEAN countries, Australia, New Zealand, and the Chinese-speaking sphere that includes China, Hong Kong, and Taiwan. Support for countries such as Israel and Saudi Arabia are taken care of by major local dealers that work closely with SMC Japan. SMC is dedicated to providing a reliable support system for all users operating across Asia and Oceania.

* The names of countries are alphabetically indexed.
SMC's Asia and Oceania service network includes 15 local subsidiaries, 14 production facilities, more than 220 sales offices, and approximately 8,000 staff members, covering 26 countries and regions such as Korea, India, the ASEAN countries, Australia, New Zealand, and the Chinese-speaking sphere that includes China, Hong Kong, and Taiwan. Support for countries such as Israel and Saudi Arabia are taken care of by major local dealers that work closely with SMC Japan. SMC is dedicated to providing a reliable support system for all users operating across Asia and Oceania.

SMC Services in Asia and Oceania

- Head Office
- Overseas Subsidiary
- Sales Branch
- Distributor
- Distribution Center
- Warehouse
Providing the global market with products of the utmost quality

To enable our customers throughout the world to use our products with even greater confidence, SMC has obtained certification stating compliance with international standards ISO 9001 and ISO 14001, guaranteeing a reliable system of quality assurance and environmental management. SMC strives to create products that both meet customer expectations and make contributions to society.

Quality Management System

ISO9001

This is an international standard for quality control and quality assurance. SMC has obtained a large number of certifications in Japan and overseas, providing assurance to our customers throughout the world.

Environmental Management System

ISO14001

This is an international standard related to environmental management systems and environmental inspections. While promoting environmentally friendly automation technology, SMC is also making diligent efforts to preserve the environment.
SMC’s Quality Control System

Quality Policies

1. Customer First
To quickly respond to customer requests and provide high-quality products and services that meet customer expectations

2. Source Control
To identify issues at an early stage by conducting 5-Why analyses to trace issues back to their root causes, allowing for issues to be fixed immediately and for the establishment of a quality assurance system

3. Full Participation
To implement quality improvement activities with the participation of all employees, each remaining aware of their own responsibilities, keeping “quality first” in mind

4. Plan Initiative
To commit to prioritizing quality and reliably following the plan-do-check cycle

Quality Control Activities

Sales Coordination
- Market Research
- Product Planning
- After-sales Service

Research, Design, Development
- New Product Evaluation
- Reliability Design
- Reliability Testing
- New Technology Development

Production
- Process Control
- Inspection, Testing, etc.
- Initial Production Quality Control

Education, Training
- Quality System Education
- Technical Skills and Qualifications Management

Status of Acquisition of ISO Certification

Applicable Products and Services
(The design, development, and manufacturing of the following products)

- Air Preparation Equipment
- Temperature Control Equipment
- Vacuum Equipment
- Air Line Equipment
- Sensors
- Silencers
- Directional Control Valves
- Fittings and Tubing
- Actuators
- Filters
- Static Neutralization Equipment
# Corporate Summary

<table>
<thead>
<tr>
<th>Company name</th>
<th>SMC Corporation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head office</td>
<td>Akihabara UDX15F, 4-14-1 Sotokanda, Chiyoda-ku, Tokyo 101-0021, Japan</td>
</tr>
<tr>
<td>Phone</td>
<td>+81(0)3-5207-8271</td>
</tr>
<tr>
<td>Fax</td>
<td>+81(0)3-5298-5361</td>
</tr>
<tr>
<td>http</td>
<td><a href="http://www.smcworld.com">http://www.smcworld.com</a></td>
</tr>
<tr>
<td>Established</td>
<td>April 27, 1959</td>
</tr>
<tr>
<td>Chairman</td>
<td>Yoshiyuki Takada</td>
</tr>
<tr>
<td>President</td>
<td>Katsunori Maruyama</td>
</tr>
</tbody>
</table>
| Purpose of business | 1. Manufacture, processing and sales of automatic control equipment.  
                      2. Manufacture and sales of sintered filters and various types of filtration equipment. |
| Outstanding shares | 67,369,359 |
| Stock exchange listing | Tokyo Stock Exchange first section |
| Capital stock | 61 billion yen |
| Net sales    | 591.0 billion yen (Consolidated)* |
| Net income   | 136.8 billion yen (Consolidated)* |
| Number of employees | 19,680 (Consolidated)* |
| Equity ratio | 84.3%* |
| Rating       | AA [R&I (Rating and Investment Information, Inc.]* |

* As of the end of March 2018

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### Net Sales (Consolidated) (Billion yen)

<table>
<thead>
<tr>
<th>'13.3</th>
<th>'14.3</th>
<th>'15.3</th>
<th>'16.3</th>
<th>'17.3</th>
<th>'18.3</th>
</tr>
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<tbody>
<tr>
<td>323.1</td>
<td>395.3</td>
<td>458.0</td>
<td>475.6</td>
<td>487.6</td>
<td>591.0</td>
</tr>
</tbody>
</table>

### Net Income (Consolidated) (Billion yen)

<table>
<thead>
<tr>
<th>'13.3</th>
<th>'14.3</th>
<th>'15.3</th>
<th>'16.3</th>
<th>'17.3</th>
<th>'18.3</th>
</tr>
</thead>
<tbody>
<tr>
<td>64.2</td>
<td>86.3</td>
<td>109.5</td>
<td>113.0</td>
<td>136.8</td>
<td></td>
</tr>
</tbody>
</table>

### Number of Employees (Consolidated)

<table>
<thead>
<tr>
<th>'13.3</th>
<th>'14.3</th>
<th>'15.3</th>
<th>'16.3</th>
<th>'17.3</th>
<th>'18.3</th>
</tr>
</thead>
<tbody>
<tr>
<td>15,596</td>
<td>16,010</td>
<td>17,389</td>
<td>18,382</td>
<td>19,191</td>
<td>19,680</td>
</tr>
</tbody>
</table>

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Completed the 1st Factory of SMC Vietnam.
Completed the Yamatsuri 2nd Factory.
Shimotsuma Factory completed.
Completed the New Head Office and Factory of SMC Corporation of America.
Completed the rebuilding of the Soka 2nd Factory and China Technical Center established in China.
Completed the rebuilding of the 3rd building of the Soka 1st Factory.
Acquired ISO 14001 certification.
Tono Factory completed.
SMC Pneumatics Korea Co., Ltd., a wholly owned subsidiary established.
Kamaishi Factory and Japan Technical Center completed.
Tsukuba 2nd Factory completed.
Stocks listed on the second section of the Tokyo Stock Exchange.
SMC Pneumatics (Singapore) Pte. Ltd., a wholly owned subsidiary established.
Company name changed to SMC Corporation.
Capital participation in SMC Italia S.p.A. in Italy and incorporation into a consolidated subsidiary.
SMC Pneumatics (U.K.) Ltd. in the U.K. and SMC Pneumatik GmbH in Germany, wholly owned subsidiaries established.
SMC Pneumatics (S.E.A.) Pte. Ltd., a wholly owned subsidiary established in Singapore.
Soka 2nd Factory completed.
Soka 1st Factory completed.
Embarked on overseas operations with capital participation in SMC Pneumatics (Australia) Pty. Ltd.
Manufacture and sales of automatic control equipment added to business objectives.

Established in Chiyoda-ku, Tokyo, Japan under the name of Shoketsu Kinzoku Kogyo Co., Ltd. (Sintered Metal Corporation) with the business objective of the manufacture and sales of sintered metal filters by power metallurgy.  
Started manufacture and sales of pneumatic air line equipment. (Air F.R.L. units)  
Started manufacture and sales of directional control equipment (direct operated solenoid valves).  
European Technical Centre established in 1986.
## Corporate History

<table>
<thead>
<tr>
<th>Year</th>
<th>Events</th>
</tr>
</thead>
<tbody>
<tr>
<td>1959</td>
<td>Established in Chiyoda-ku, Tokyo, Japan under the name of Shoketsu Kinzoku Kogyo Co., Ltd. (Sintered Metal Corporation) with the business objective of the manufacture and sales of sintered metal filters by power metallurgy.</td>
</tr>
<tr>
<td>1961</td>
<td>Started manufacture and sales of pneumatic air line equipment. (Air F.R.L. units)</td>
</tr>
<tr>
<td>1964</td>
<td>Manufacture and sales of automatic control equipment added to business objectives.</td>
</tr>
<tr>
<td>1967</td>
<td>Embarked on overseas operations with capital participation in SMC Pneumatics (Australia) Pty. Ltd. and incorporation into a wholly owned subsidiary in 1980.</td>
</tr>
<tr>
<td>1968</td>
<td>Soka 1st Factory completed.</td>
</tr>
<tr>
<td>1970</td>
<td>Started manufacture and sales of actuators (air cylinders).</td>
</tr>
<tr>
<td>1971</td>
<td>Started manufacture and sales of directional control equipment (direct operated solenoid valves).</td>
</tr>
<tr>
<td>1973</td>
<td>Soka 2nd Factory completed.</td>
</tr>
<tr>
<td>1977</td>
<td>SMC Corporation of America (changed name from SMC Pneumatics, Inc. in 2001), a wholly owned subsidiary established in the U.S.A.</td>
</tr>
<tr>
<td>1978</td>
<td>SMC Pneumatics (U.K.) Ltd. in the U.K. and SMC Pneumatik GmbH in Germany, wholly owned subsidiaries established.</td>
</tr>
<tr>
<td>1981</td>
<td>Capital participation in SMC Italia S.p.A. in Italy and incorporation into a consolidated subsidiary.</td>
</tr>
<tr>
<td>1983</td>
<td>Tsukuba Factory completed.</td>
</tr>
<tr>
<td>1986</td>
<td>Company name changed to SMC Corporation.</td>
</tr>
<tr>
<td>1987</td>
<td>SMC Manufacturing (Singapore) Pte. Ltd., a wholly owned subsidiary established.</td>
</tr>
<tr>
<td>1988</td>
<td>Stocks listed on the second section of the Tokyo Stock Exchange.</td>
</tr>
<tr>
<td>1989</td>
<td>Stocks listed on the first section of the Tokyo Stock Exchange.</td>
</tr>
<tr>
<td>1991</td>
<td>Kamaishi Factory and Japan Technical Center completed.</td>
</tr>
<tr>
<td>1994</td>
<td>Yamatsuri Factory completed and SMC (China) Co. Ltd., a wholly owned subsidiary established.</td>
</tr>
<tr>
<td>1995</td>
<td>SMC Pneumatics Korea Co., Ltd., a wholly owned subsidiary established.</td>
</tr>
<tr>
<td>1997</td>
<td>Tono Factory completed.</td>
</tr>
<tr>
<td>1999</td>
<td>Acquired ISO 14001 certification.</td>
</tr>
<tr>
<td>2000</td>
<td>Completed the 2nd building of the Japan Technical Center. European Technical Centre established in the U.K. and SMC (Beijing) Manufacturing Co., Ltd. in China, a wholly owned subsidiary established.</td>
</tr>
<tr>
<td>2001</td>
<td>Completed the rebuilding of the 3rd building of the Soka 1st Factory.</td>
</tr>
<tr>
<td>2002</td>
<td>The U.S. Technical Center established in the U.S.A.</td>
</tr>
<tr>
<td>2005</td>
<td>Completed the rebuilding of the 1st building of the Soka 1st Factory and the Distribution Center.</td>
</tr>
<tr>
<td>2006</td>
<td>Moved Head Office to Akihabara UDX building, Chiyoda-ku, Tokyo.</td>
</tr>
<tr>
<td>2007</td>
<td>Completed the rebuilding of the Soka 2nd Factory and China Technical Center established in China.</td>
</tr>
<tr>
<td>2009</td>
<td>Completed the New Head Office and Factory of SMC Corporation of America.</td>
</tr>
<tr>
<td>2013</td>
<td>Shimotsuma Factory completed. Completed the new factory building of the Tono Factory.</td>
</tr>
<tr>
<td>2017</td>
<td>Completed the Yamatsuri 2nd Factory.</td>
</tr>
<tr>
<td>2018</td>
<td>Completed the 1st Factory of SMC Vietnam.</td>
</tr>
</tbody>
</table>